Introduction to TRACK and the SDLE

IRI Annual Meeting June 2018 Sherri L. Bassner

TRACK = Training Resources to Advance Competencies and Knowledge SDLE = Self-Directed Learning Engine





TRACK

LEARNING POWERED BY Innovation Research Interchange



Topics

- What problem are we trying to solve?
- Emphasis on Scope
- How does the Tool work? (screen shots)
- How can you access the tool?
- How you can make the SDLE even better!





Why TRACK and the SDLE?

- Helping companies institutionalize a Strategic Innovation culture by helping to train Strategic Innovation Leaders
 - Supports the Organizational leg of the IRI Value Proposition
 - Makes key elements of IRI-developed knowledge accessible in an organized way
 - Helps move the networking and peer-coaching aspects of IRI value away from near 100% dependence on meetings/face-to-face interactions

Scope – A Focus on Leading <u>Strategic</u> Innovation



Credit: Gina O'Connor et al, <u>Beyond the Champion</u>



INOVATION RESEARCH

A Focus on Leading Strategic *Innovation*

Being a good manager and leader

Being a good manager and leader of innovation



Based on Results of Working Group Findings & Gina O'Connor's Work

	Discovery	Incubation	Acceleration		
Portfolio	D-3 Director, Discovery	I-3 Director, Incubation	A-3 Innovation Council Member		
Platform	D-2 Opportunity Domain Leader	I-2 New Business Platform Leader	A-2 General Manager, New Business		
Project	D-1 Opportunity Generator	I-1 New Business Creation Specialist	A-1 Functional Manager, New Business		



Tool Objective

- Create a language and a framework for skills and competencies based on this 3x3 grid
- Users can assess skills vs. each of these nine "roles"
- Companies can combine competencies to create roles relevant to their environments
- Skills assessment defines skill gaps
- Create a development plan to close skill gaps using IRI and partner resources:
 - RTM articles, presentations, job aids, classroom courses
 - <u>Most critical resources are "on the job training" skill practice templates</u> created by our membership

 $\leftarrow \rightarrow$ С Secure https://www.my-sdle.com/iri/Menu.aspx



w 🛛 🛛 P 😫

x∄

Ţ

[]]

е

_

Ē

S

θ

Ē

10:01 AM

5/7/2018

 \Box

x² ^ * < 💆 🖬 🧖 d×

۵

Х

O Type here to search

H

INNOVATION RESEARCH INTERCHANGE Accelerating Value Creation Sherri Bassner • Outlook × Perform Self-Assessment ×										
\leftarrow \rightarrow C \blacksquare Secure https:/	/www.my-sdle.com/iri/Employee/PerformAssessment.asp	x						\$	5	
Submit ⊘	Save Cancel								*	
Category 🌲	Competency	¢	N/A 🔳 🖨	Learning 🔳 🖨	Basic 🔳 🖨	Applied 🔳 🖨	Skilled 👔 🖨	Expert 👔	\$	
Communication and Netwo	orking							^		
Communication and Networking	Ensure project-level learnings are accessed across the Platform	i	0	0	٠	0	0	0		
Communication and Networking	Broker and facilitate relationships and networks to help with the emerging business platform. These relationships are inside and outside the company, as well as with corporate support functions.	۵				٠				
Communication and Networking	Advocate with leadership when the platform pivots as experimentation leads to learning, continually winning support after affirming that fit with strategic intent is retained.	i			٠					
Communication and Networking	Facilitate discussion across key stakeholders to maintain alignment with strategic intent, including identifving and working with pockets	i	_ II	×II 0	0 5)	• ۶۴) ^ ¥ 4 🔰 🖘 /		, III	



Competencies Grouped into High Level Categories

- Talent Management
- Communication and Networking
- Execution
- Strategic Thinking
- Decision Making and Problem Solving

Example: D2 – Opportunity Domain Leader

Reference	Competency	Skill Levels
	Able to contribute to the definition of company's strategic intent through feedback on learnings from the	
D2-1	Platform.	Strategic Thinking
	Able to build a pipeline of elaborated opportunities consistent with the Platform and the overall company	
D2-2	strategic intent.	Strategic Thinking
	Able to gain exposure to many potential opportunities	
	that fit that Platform, with the ability to read "weak	Communication and
D2-3	signals" that can spawn ideas.	Networking
	Able to build and sustain a culture that embraces	
D2-4	constructive challenging as a positive.	Talent Management
	Able to constructively challenge and question identified opportunities within Discovery to build on strong ideas	
D2-5	and eliminate weaker ones.	Execution

INNOVATION RESEARCH INTERCHANGE Accelerating Value Creation									
Category 🔶	Competency	Behavioral 🍦 Example	Min Value For 🍦 Role	Self Rating 🏾 🎈	Gap Btwn Min & 🍦 Rating				
Communication and Networking	Advocate with leadership when the platform pivots as experimentation leads to learning, continually winning support after affirming that fit with strategic intent is retained.	<u>view</u>	5	2	-3				
Talent Management	Effectively recognize good work within the Incubation team	view	4	2	-2				
Decision Making and Problem Solving	Guide and evaluate the step-wise development of an evidence- based experimental plan that ensures the whole landscape for the platform is examined and how it could play out as a new business platform.	view	4	2	-2				
Communication and Networking	Ensure project-level learnings are accessed across the Platform	view	4	2	-2				
Strategic Thinking	Further define and tighten the vision for the platform as experimentation tests boundaries	view	4	3	-1				
Talent Management	Keep the team motivated in the face of difficult hurdles	view	4	3	-1				
Talent Management	Build the right team without compromise	view	4	3	-1				
Type here to search	U C C 📻 🛱 🛒 🙋	x] 🔉 (S		x ⁸ - 🛠 🍓 💆	Ÿ⊡ /͡c ᠿ× 10:11 AM 5/7/2018	-			

	INNOVATION INTERCHANG Accelerating Value Ci sherribassner@yahoo.co × 0	E reation	pment Plan X					Θ	- 0	×
€	C Secure https://www	my-sdle.com/iri/Employee/Developn	ientPlan.aspx						☆ 🖻	:
	Competency 🔶	Activity Description	Activity Type 🚔	Activity _{\$} Link	Target Completion ♦ Date	Status Notes 🛛 🌲	Completed? 🔶	My Vote ≑	Remove From _∲ Plan	
	Tunctions.									
	Competency: Build the right tea	m without compromise							^	
	Build the right team without compromise	Institutionalizing Innovation Competencies – ROR Research Report	Video	<u>view</u>	07/04/2018					
	Competency: Guide and evaluat	e the step-wise development of a	an evidence-base	d experim	ental plan that en	sures the whole landscape for th	ne platform is exa	mined and	l how it c ^ l d pla	
	Guide and evaluate the step- wise development of an evidence-based experimental plan that ensures the whole landscape for the platform is examined and how it could play out as a new business platform.	Kellogg Executive Education Program: Leading with Big Data and Analytics	Classroom	view	07/04/2018					
	Guide and evaluate the step- wise development of an evidence-based experimental plan that ensures the whole landscape for the platform is	Selecting Early-Stage Ideas for Radical Innovation: Tools and Structures	RTM Article	<u>view</u>	07/04/2018					
	O Type here to search	Q (D) C	🥫 💼			🧿 🕒 🛗	x ^A ∧ ₩ 4		信	1



Accessing the Tool

- Currently an Advanced Prototype
- Each member company receives up to 5 accounts
 - Accounts assigned to individuals
- Additional accounts available for purchase
- Can create a company subsite
 - Define roles relevant to your company with the competencies defined
 - Add learning resources only your employees can see



How can you help?

- Feedback on usefulness of resources
- Contribute resources

 Skill Practices, youtube videos, favorite external courses, etc.
Join the Sustainability Team

Questions or Comments?

Thank you !



Need more information?

Visit me at the Registration area this week

Get more of your team involved. Bassner@iriweb.org

